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DEFENSE NUCLEAR FACILITIES SAFETY BOARD

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November 18, 1993

The Honorable Hazel R. O'Leary
Secretary of Energy
Washington, D.C. 20585

Dear Secretary O'Leary:

The Defense Nuclear Facilities Safety Board (Board) has received your letter of November 8, 1993, transmitting the Implementation Plan for Recommendation 93-4. This recommendation addresses health and safety factors associated with the Department of Energy's management and direction of Environmental Restoration Management Contractors and with the conduct of operations at the Fernald Environmental Management Project. We are encouraged to see the planned cooperation of several offices within the Department of Energy (DOE) to consider contract reform and changes to DOE Order 4700.1, *Project Management System*.

The Board accepts the Department of Energy's Implementation Plan for Recommendation 93-4 and looks forward to the timely delivery of the quarterly status reports and completion of other committed actions. The Board understands that the implementation of Recommendation 93-4 will not be delayed to accommodate the Department of Energy's Contract Reform Team or the revision of DOE Order 4700.1.

Sincerely,

John T. Conway
Chairman

c: Mr. T. Grumbly, EM-1
Mr. M. Whitaker, Acting EH-6 ✓
Mr. R. Whitfield, EM-40
Mr. P. Hamric, DOE-FN